

# LIFE-CHANGING LEARNING IN

**PROSPECTUS 2017** 



THE UNIVERSITY OF SUNDERLAND



THE FUTURE IS YOURS TO DECIDE.



#### Located in Central, Hong Kong

One of the most important financial centres in Asia

## Top 5 Leading UK Provider of Transnational

Providing education services in Hong Kong for more than

#### Highest league table climber in the UK

(Guardian University Guide 2017)

#### Ranked in global top 20 for lecture quality

(International Student Barometer 2015)

#### Best University in the North East (15th in the UK)

(Whatuni Student Choice Awards 2015)

#### 10 Areas of 'World-Leading' Research

Business, Education, Engineering, Pharmacy, Social Work, Sport and Exercise Sciences, Leisure and Tourism, English, History, Art and Design, Media (Research Excellent Framework, R.E.F)



Career Ready

Our degree programmes provide a head start in the workplace. 94% of graduates are in employment or further study within six months of graduating.

Global & Local Vision

Our internationally and locally recognised UK degrees are delivered by local lecturers with professional practical experience in Asian markets.

#### **Excellent Achievement**

More than 82% of undergraduates at Hong Kong campus achieved honours degrees in 2016.

Overseas Study Opportunities

The three campuses allow students to experience studying at Sunderland, London and Hong Kong.

World Leading Support
The University of Sunderland is a leader in transnational (TNE) education in the UK since 1994. Our Hong Kong campus

and student support.

#### Alumni Network

123,219 University of Sunderland graduates worldwide, including 5,354 in Hong Kong.

provides dedicated academic

## **Contents**

Get a globally recognised degree	4-5
A century of learning	6-7
Our history	8-9
Career focus	10
Skills for employment	10
Supporting you from day one	10
Opportunity of studying in the UK	10
Programme overviews	11
Full-time undergraduate programmes	12-15
Business Management	16-17
Marketing	18-19
Accounting & Finance	20-21
Tourism & Hospitality	22-23
MBA	24-25
Our campus in Hong Kong	26-27
Our campus in Sunderland	28
Our campus in London	29
How to apply	30
University's terms and conditions	30
Application form	31-34
What our students say	35

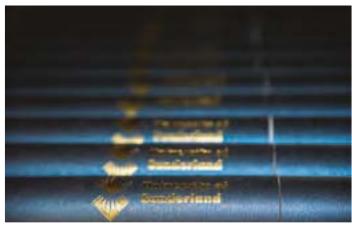
# Get a globally recognised degree

The University of Sunderland offers you a unique chance to study for highly regarded qualifications in the heart of Hong Kong's business district – Central, where many multinational corporations locate their headquarters. Since 2004, the University of Sunderland in Hong Kong (formerly named RDI) has been delivering transnational undergraduate and postgraduate academic programmes in Hong Kong, preparing our graduates with the relevant employment skills and globally-recognised qualifications employers demand.

Our internationally acclaimed courses and strong global presence is reflected in the fact that we have welcomed students from 94 different countries across the globe, including Hong Kong and the UK. Students in our Hong Kong location can choose to study in the UK for one or two semesters in the British campuses in Sunderland and/or London. This means that you will not only receive a first-class education but also key international experience. In addition, you will get the chance to make those crucial first networking connections with fellow students and graduates to establish links across the globe.

With employability modules in our programmes, our graduates leave us with valuable employment skills that global companies demand in the 21st Century, as well as a top-class qualification. Our flexible and forward-thinking approach means that most of our programmes have several intakes during the year.

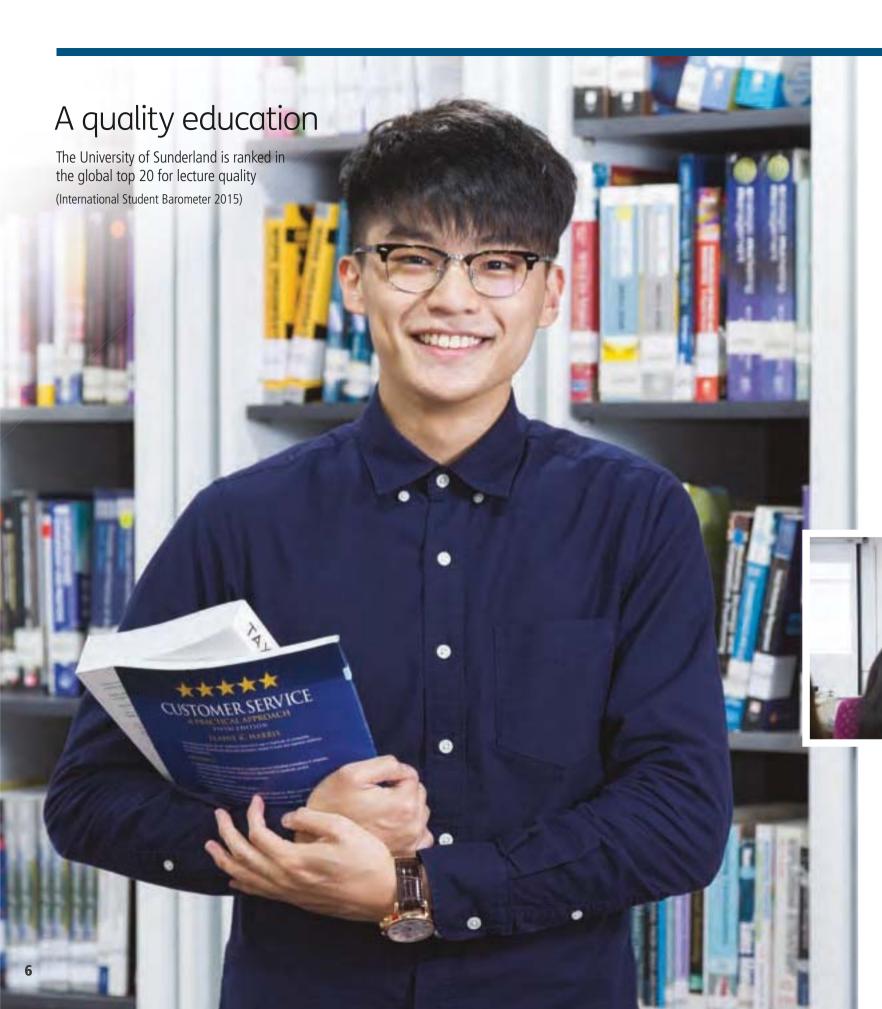
We appreciate that higher education is an investment in your future and we are very competitive when it comes to tuition fees, enabling our students to access high-quality, affordable courses. For many programmes, funding is available through the Extended Non-Means-Tested Loan Scheme and/or Continuing Education Fund (CEF). A range of bursaries and scholarships are also available to support your study in Hong Kong.



At the University of Sunderland in Hong Kong you can enjoy a life-changing and transformative experience as part of this well established academic community.

Take a look at what the University of Sunderland in Hong Kong can offer you.





# A century of learning

The University of Sunderland has a rich heritage that spans more than 100 years. We have a strong worldwide reputation for delivering high quality education that leads to globally-recognised qualifications.

In addition to the UK locations in Sunderland and London, the University of Sunderland offers a unique opportunity to study for globally recognised qualifications in the heart of Hong Kong's vibrant business and financial district.

the academic process, which means our students are receiving the latest and most relevant information from academics who are leading experts in their subject areas.

In 2014 the University was recognised as one of the top 5 providers of transnational education in the UK – developing from the delivery of our programmes with partners abroad.

We work with 28 partners across the world in countries or regions including Hong Kong, Malaysia, Singapore and Vietnam.

The University of Sunderland has been recognised at the highest level — particularly by Governments and the British Council — for its innovative international activity.

Whichever degree you choose, you can be sure that you will be leaving us ready to compete with the best.

The University works with some of the world's largest organisations and we have built up strong corporate partnerships with global businesses ensuring the courses we deliver are industry-focused and graduates leave with both the academic qualifications and life skills employers are looking for.

We also enjoy international acclaim for the quality of our world-leading research. All of the research we carry out is fed back into

Work begins on the new £9m Enterprise and Innovation Hub

# Our history

Sunderland has been an important centre for education since 674AD, when Benedict Biscop built St Peter's Church and monastery. Here we take a look back at some of the key developments of the 20th and 21st Century which have helped create the modern University of Sunderland...



Sunderland Technical College opened, built at a cost of £27,800. The Principal. Mr Branford, was also responsible for the School of Art, run from the Town Hall.

1901



Departments of Naval Architecture and Pharmacy established.

1921



The College of Arts and Crafts moved to new accommodation in Ashburne House.



1934



Special courses for the armed forces and the Ministry of Labour introduced during the Second World War.

1942



Sunderland Technical College became Sunderland Polytechnic.

1969

established the UK's first degree course in Glass Design.

1992

Sunderland

university status

and became the

University of

1982

St Peter's Campus opened, with the School of Business, Law and

Informatics Centre opened.

Psychology situated on the campus. Two years later The David Goldman

> Sunderland Polytechnic Sir Tom Cowie Campus, in

> > 1994

celebration of Sir Tom's 80th Birthday.

Olympic athlete Steve

Cram MBE named as

new Chancellor.

St Peter's renamed

2002

2008

2012

2014

2013

University.

The University announces

the establishment of a

new site in the capital,

Sunderland in London.

Priestman Building is

reopened following a £6m

refurbishment as a centre

for Fine Arts and Culture.

the University of

in the heart of Hong Kong, Asia.

new location

Opening of

University of

Sunderland in

The University's

Hong Kong.

2016

1908

Sunderland Teacher Training College opened.



1922

Sunderland Teacher Training College became 'women only' and remained that way until 1959.



1939

Priestman Building opened, home to the departments of Mathematics and Mining.



Priestman Library at the **Sunderland Technical** College – now part of the Sunderland University **Priestman Building was** named after philanthropist Sir John Priestman.

1964

A new complex of buildings on Chester Road was opened by HRH Prince Philip, Duke of Edinburgh.



1973

Sunderland created the first part-time Bachelor of Education programme in the country.



1998

Oscar-winning Polytechnic gained film producer Lord Puttnam of Queensgate CBE became the University's first Chancellor in 1998.



2004 2009

> The £12m CitySpace sports facility opens in preparation for the 2012 London





Baroness Estelle Morris.

2015

National Glass Shirley Atkinson Centre reopens appointed Vice-Chancellor. after a £2.2m refurbishment by the





#### Career focus

Sunderland is renowned for its innovative work in helping students achieve their career goals. A high priority in the design of Sunderland programmes is training students in transferable skills for the workplace. This effort has led to developing significant employability skills in our graduates.

Consequently, 94% of our graduates are in employment or further study within six months of graduating (Destinations of Leavers from Higher Education)

Recent University of Sunderland graduates have secured roles in the following sectors:

- Technology (Microsoft, IBM)
- Consumer goods (P&G, Nike, Adidas)
- Banking (Lloyds TSB, HSBC)
- Hospitality (Marriott Hotels, Starbucks)
- Government departments and agencies

#### Skills for employment

As part of your course, you will take up to three employability modules specifically designed for self-development and career readiness. The modules are: 'Essential Employment and Study Skills', 'Developing Career Prospects' and 'Applying Critical Reflective Practice'. The University of Sunderland is one of the first universities in the UK to introduce employability modules into all stages of undergraduate business courses.

These employability modules complement the broader skills that you'll gain in understanding how businesses create success, human resource management and how to make informed decisions and how to lead change in organisations.



#### Supporting you from day one

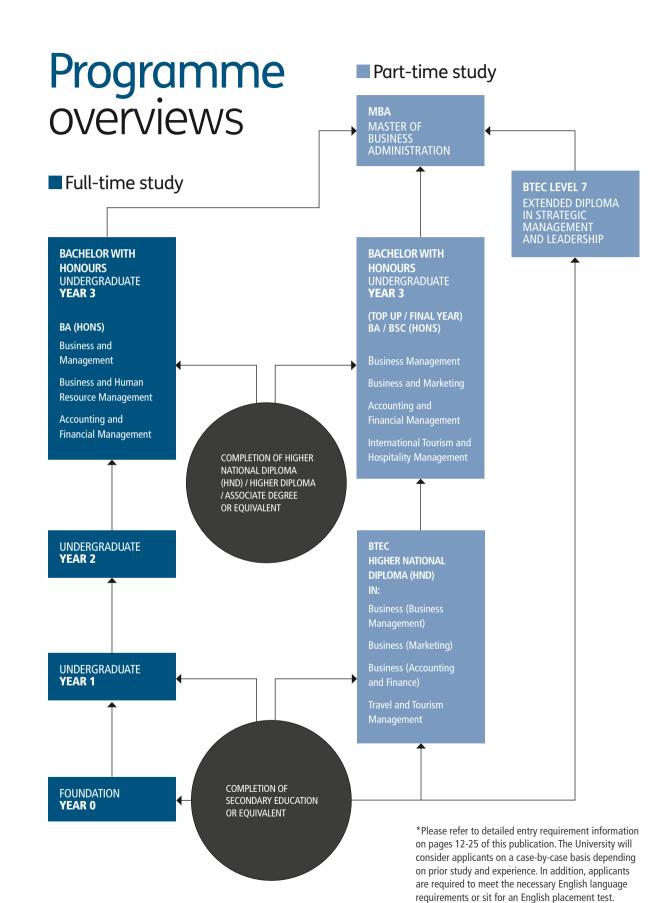
From your enrolment, a dedicated Student Support Team will assist you until you graduate. You will be invited to attend an induction session where you can meet your classmates and also receive information about the programme. During your studies, you can access an online study platform where all study materials are available. In addition, you will be allocated a tutor for academic support who you can contact for any academic queries.

#### Opportunity of studying in the UK<sup>1</sup>

Students can choose to study in the UK by spending a semester or a full academic year in the UK. This will allow you to immerse yourself in British culture, develop your English language skills and enhance your employment prospects with demonstrable international experience and exposure to other cultures and environments.



<sup>1</sup>Subject to the UK's VISA requirement.



## Full-time Undergraduate Programmes

The content of the 4-year and 3-year degrees mirror the Sunderland-based undergraduate courses and allow you to benefit from The University of Sunderland's expertise in teaching of business and management without leaving Hong Kong. Students who are not accepted onto Year 1 of BA (Hons) Business and Management programme can apply to enter at the Foundation Year 0 level of the programme.



BACHELOR

YEAR 3

#### **Entry Requirements**

#### 4-Year Degree Entry:

- 72 UCAS Tariff points with an English language proficiency of IELTS 5.5 or equivalent.
- The University will consider suitable candidates on a case-by-case basis.

#### 3-Year Degree Entry:

- 112 UCAS Tariff points with a Level 2 in HKDSE Mathematics and a Level 3 in HKDSE English.
- The University will consider suitable candidates on a case-by-case basis.

UCAS TARIFF POINTS				
56	A*	5**		
52		5*		
48	А	5		
40	В			
32	С	4		
24	D			
16	Е	3		

#### Advanced Standing Entry to Year 2 or Year 3:

- Holders of an appropriate National Higher Diploma /
  Diploma / Associate Degree / Advanced Diploma / Higher
  Diploma in a related discipline with an English proficiency
  of IELTS 6.0 or equivalent (example: if you have proof
  of prior studies taught and assessed in English)
- The University will consider suitable candidates on a case-by-case basis.

#### Mode of Study

Day-time tuition includes 36 hours of face-to-face tutorials per module. Students have the option of transferring to part-time evening and weekend study<sup>2</sup> after year 1, if they wish to find employment and gain work experience.

#### Funding Options

Hong Kong residents can apply for the Extended Non-Means-Tested Loan Scheme to seek financial assistance from the Student Finance Office - Working Family and Student Financial Assistance Agency.

<sup>2</sup>A sufficient number of students are required to enrol on part time study mode to commence weekend/evening classes. Tuition fees for part-time study mode may differ from full-time study mode.

#### FULL-TIME UNDERGRADUATE (3/4-YEAR)

### BA (Hons) Business and Management

NCR Reg. no. **252466** 

Qualification Undergraduate degree with honours

Mode of Study Full-time

Duration 3 years / 4 years (includes foundation year)

2017 Tuition Fee Year 0: HK\$36,050 per year

Year 1 to 3: HK\$57,642 per year

Intake October

This programme will provide you with a strong grounding in the fundamentals of business such as strategy, operations and logistics, human resource management and marketing. This will provide you with the widest range of transferable business skills leading to you being a well-rounded graduate.

The focus on employability modules complements the broader skills that you'll gain in understanding how businesses create success, how to manage business operations, how to make informed decisions and how to lead change in organisations.

Students who are not accepted onto Year 1 can apply to enter at the Foundation Year 0.

#### FOUNDATION YEAR 0

- Higher Education Skills and Competencies
- Information Technology for Business Use
- Contemporary Business Issues in a Globalised Environment
- Introduction to Critical Academic Thinking
- Organisational Behaviour and the Management of People
- Introduction to Organisational Management
- Business Management Project

#### **BACHELOR YEAR 1**

- Introduction to Accounting and Finance
- Introduction to Operations and Services
- Essential Employment and Study Skills
- Introduction to HRM and Talent Management
- Introduction to Marketing
- Introduction to Managing and Leading People

#### BACHELOR YEAR 2 3

- Introduction to Strategic Management
- Developing Career Prospects
- Responsible Business
- Management Accounting for Business
- Contemporary Developments in HR
- Marketing Management

#### BACHELOR YEAR 3 4

- Apply Critical Reflective Practice
- Strategic Management
- Strategic Marketing
- Financial Management
- Business Research Dissertation

<sup>&</sup>lt;sup>3</sup> Syllabus is subject to change in 2018/19.

<sup>&</sup>lt;sup>4</sup> Syllabus is subject to change in 2019/20.

#### FULL-TIME UNDERGRADUATE (3/4-YEAR)

## BA (Hons) Business and Human Resource Management

NCR Reg. no. 252649

Qualification Undergraduate degree with honours

Mode of Study Full-time
Duration 3 years

2017 Tuition Fee Year 1 to 3: HK\$57,642 per year

Intake October

This programme is highly relevant to the workplace and is accredited by the Chartered Institute of Personnel and Development (CIPD). It has a greater focus on the skills and knowledge needed for the Human Resources function in modern organisations.

You will study a range of modules, which will help you to understand contemporary developments in HR, learning and development, and employee relations, as well as giving you a solid grounding in the fundamentals of business.

Students who are not accepted onto Year 1 can apply to enter at the Foundation Year of the BA (Hons) Business and Management programme (please see page 13 of this publication).

#### BACHELOR YEAR 1

- Introduction to Marketing
- Introduction to Managing and Leading People
- Introduction to HRM and Talent Management
- Essential Employment and Study Skills
- Introduction to Accounting and Finance
- Introduction to Operations and Services

#### BACHELOR YEAR 2 5

- Introduction to Strategic Management
- Developing Career Prospects
- Responsible Business
- Employment Cycle
- Contemporary Developments in HR
- Applying Professional Practice

#### BACHELOR YEAR 3 6

- Apply Critical Reflective Practice
- Exploring Equality and Diversity
- Contemporary Employment Relations
- Learning and Development
- Human Resources Dissertation

### FULL-TIME UNDERGRADUATE (3/4-YEAR)

# BA (Hons) Accounting and Financial Management (Top-up degree)

NCR Reg. no. **251761** 

Qualification Undergraduate degree with honours (Final Year)

Mode of Study

Duration

Full-time

9 months

2017 Tuition Fee Year 3: HK\$57,642 per year

Intake October

After having successfully completed year 1 and 2 of the BA (Hons) Business and Management programme, you will be eligible to progress onto the BA (Hons) Accounting and Financial Management (Top-up degree) programme.

This course integrates key areas of accounting and financial management within a business context. You will gain valuable experience in decision-making about financial resources. You will also develop fresh approaches to solving problems at work through integrating knowledge from a variety of topics.

A degree in accounting and financial management delivers an excellent grounding for a career in the financial sector and is highly relevant to the needs of organisations of all sizes. You will graduate with desirable skills which will impact positively on your career prospects.

#### **BACHELOR YEAR 3**

- Financial Markets
- International Financial Reporting
- Financial Management
- Contemporary Developments in Business Management
- Strategic Management Accounting
- Managing Projects



**94%** of our graduates are in employment or further study within six months of graduating (HESA 2016)

<sup>&</sup>lt;sup>5</sup> Syllabus is subject to change in 2018/19

<sup>&</sup>lt;sup>6</sup> Syllabus is subject to change in 2019/20

#### **BUSINESS MANAGEMENT**

## BA (Hons) Business Management (Top-up degree)

NCR Reg. no. **251370** 

Qualification Undergraduate degree with honours (Final Year)

Mode of Study Part-time
Duration 9 months

2017 Tuition Fee **Year 3: HK\$71,902** 

Intake January, April, July and October

The BA (Hons) Business Management will provide you with the necessary expertise to critically evaluate business models and concepts and apply them to real-world situations. Upon completion of this programme you will be able to apply your skills to a wide-range of organisations, both commercial and not-for-profit.

The final year top-up degree can be studied as a stand-alone programme for those who already have a Higher National Diploma in Business.

MODULES	ASSESSMENT	CREDITS
Strategic Management Accounting	Exam	20
Strategic Management of Human Resources	Assignment	20
Marketing Strategy 📶 *	Assignment	20
Managing Projects	Assignment	20
Strategic Management 🚅 *	Assignment	20
Contemporary Developments in Business Management	Assignment	20



<sup>\*</sup>Registered CEF course name: "Strategic Management" And "Marketing Strategy" [Two Modules From The BA (Hons) Business Management (Top-Up Degree)]

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

Holders of a Higher National Diploma (HND) in Business (Business Management); OR Applicants who are holders of a level 5 qualification in business are considered on a case-by-case basis; AND English proficiency of IELTS 6.0; GCSE Grade C or equivalent (example: if you have proof of prior studies taught and assessed in English).

#### Funding

Successful completion of CEF modules affords students a bursary of up to HK\$10,000.

#### **BUSINESS MANAGEMENT**

# BTEC Level 5 Higher National Diploma in Business (Business Management)

NCR Reg. no. **252531** 

Qualification BTEC Higher National Diploma

Mode of Study Part-time
Duration 20 months

2017 Fees **Tuition fee: HK\$55.826** 

Pearson registration fee: HK\$3,861; Annual Pearson registration fee: HK\$70

Administration fee: HK\$100 (at first instalment)

Intake January, April, July and October

The BTEC Higher National Diploma (HND) develops students as professional, reflective individuals able to meet the demands of employers in the business sector and adapt to a constantly changing world. The qualification aims to widen access to higher education and enhance the career prospects of those who undertake them. Upon completion of this programme, students will be eligible to enter the final year of BA (Hons) Business Management at the University of Sunderland in Hong Kong (please see page 16 of this publication).

PRE-SESSIONAL MODULES	GENERAL MODULES	SPECIALIST MODULES
<ul> <li>Preparation Course</li> <li>University English</li> </ul>	<ul> <li>Business and the Business Environment</li> <li>Business Law</li> <li>Entrepreneurship and Small Business Management</li> <li>Human Resource Management</li> <li>Management and Operations</li> <li>Management Accounting</li> <li>Marketing Essentials</li> <li>Organisational Behaviour</li> <li>Managing a Successful Business Project</li> <li>Research Project</li> </ul>	<ul> <li>Business Strategy</li> <li>Global Business Environment</li> <li>International Marketing</li> <li>Operations and Project Management</li> <li>Understanding and Leading Change</li> </ul>

#### English Language Programme

If you do not meet the language requirements, the University of Sunderland in Hong Kong offers a complimentary pre-sessional English course specifically designed to enhance your English proficiency for higher education.

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

- Completion of HKDSE, HKAL, HKCEE, Project Yijin,
   Diploma in Business related disciplines or equivalent, or
- 2 years' work experience

#### AND

 English proficiency of IELTS 5.5 or equivalent (example: if you have proof of prior studies taught and assessed in English)

#### **MARKETING**

# BA (Hons) Business and Marketing (Final Year Top-up)

NCR Reg. no. **252745** 

Qualification Undergraduate degree with honours (Final Year)

Mode of Study Part-time
Duration 9 months

2017 Tuition Fee **Year 3: HK\$71,902** 

Intake January, April, July and October

This programme is for applicants who possess an Advanced Diploma, Higher Diploma such as BTEC HND or similar, and who want to top up to a full honours degree in marketing. You will study specialist modules that cover marketing strategy, e-marketing strategy, consumer psychology and strategic integrated marketing communications.

You will also study broader-based modules that develop skills in project management and strategic management. These modules will equip you with fresh approaches to practical work-based issues.

MODULES	ASSESSMENT	CREDITS
Strategic Management	Assignment	20
Managing projects	Assignment	20
Marketing Strategy	Assignment	20
e-marketing Strategy	Exam	20
Consumer Psychology	Assignment	20
Strategic Integrated Marketing Communications	Assignment	20

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

Holders of a Higher National Diploma (HND) in Business (Marketing). Applicants who are holders of a level 5 qualification in business are considered on a case by case basis; AND English proficiency of IELTS 6.0; GCSE Grade C or equivalent (example: if you have proof of prior studies taught and assessed in English).



10 areas of 'world leading' research at University of Sunderland:

Pharmacy, Engineering, Business, Education, Social Work, Sport and Exercise Sciences, Leisure and Tourism, English, History, Art and Design, Media (Research Excellent Framework, R.E.F.)

#### **MARKETING**

# BTEC Level 5 Higher National Diploma in Business (Marketing)

NCR Reg. no. **252532** 

Qualification BTEC Higher National Diploma

Mode of Study Part-time
Duration 20 months

2017 Fees **Tuition fee: HK\$55.826** 

Pearson registration fee: HK\$3,861; Annual Pearson registration fee: HK\$70

Administration fee: HK\$100 (at first installment)

Intake January, April, July and October

The BTEC Higher National Diploma (HND) develops students as professional, reflective individuals able to meet the demands of employers in the business sector and adapt to a constantly changing world. The qualification aims to widen access to higher education and enhance the career prospects of those who undertake them. Upon completion of this programme, students will be eligible to enter the final year of BA (Hons) Business and Marketing at the University of Sunderland in Hong Kong (please see page 18 of this publication).

PRE-SESSIONAL MODULES	GENERAL MODULES	SPECIALIST MODULES
<ul> <li>Preparation Course</li> <li>University English</li> </ul>	<ul> <li>Business and the Business Environment</li> <li>Business Law</li> <li>Entrepreneurship and Small Business Management</li> <li>Human Resource Management</li> <li>Management and Operations</li> <li>Management Accounting</li> <li>Marketing Essentials</li> <li>Organisational Behaviour</li> <li>Managing a Successful Business Project</li> <li>Research Project</li> </ul>	<ul> <li>Brand Management</li> <li>Digital Marketing</li> <li>Integrated Marketing Communications</li> <li>International Marketing</li> <li>Product and Service Development</li> </ul>

#### English Language Programme

If you do not meet the language requirements, the University of Sunderland in Hong Kong offers a complimentary pre-sessional English course specifically designed to enhance your English proficiency for higher education.

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

- Completion of HKDSE, HKAL, HKCEE, Project Yijin,
  Diploma in Business related disciplines or equivalent, or
- 2 years' work experience

#### AND

 English proficiency of IELTS 5.5 or equivalent (example: if you have proof of prior studies taught and assessed in English)

#### **ACCOUNTING & FINANCE**

# BA (Hons) Accounting and Financial Management (Top-up degree)

NCR Reg. no. **251761** 

Qualification Undergraduate degree with honours (Final Year)

Mode of Study Part-time
Duration 9 months

2017 Tuition Fee **Year 3: HK\$71.902** 

Intake January, April, July and October

The BA (Hons) Accounting and Financial Management top-up degree is designed to allow the key areas of accounting and financial management to be integrated within a business context. The programme covers strategic management accounting, financial management, financial markets and international financial reporting. There are also modules on how to manage projects and on the latest developments in business and management.

MODULES	ASSESSMENT	CREDITS
Financial Management	Assignment	20
Strategic Management Accounting	Exam	20
Financial Markets	Assignment	20
International Financial Reporting	Assignment	20
Managing Projects	Assignment	20
Contemporary Developments in Business Management	Assignment	20

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

Holders of a Higher National Diploma (HND) in Business (Accounting and Finance). Applicants who are holders of a level 5 qualification in business are considered on a case-by-case basis; AND English proficiency of IELTS 6.0; GCSE Grade C or equivalent (example: if you have proof of prior studies taught and assessed in English).

#### **ACCOUNTING & FINANCE**

# BTEC Level 5 Higher National Diploma in Business (Accounting and Finance)

NCR Reg. no. **252530** 

Qualification BTEC Higher National Diploma

Mode of Study Part-time
Duration 20 months

2017 Fees **Tuition fee: HK\$55,826** 

Pearson registration fee: HK\$3,861; Annual Pearson registration fee: HK\$70

Administration fee: HK\$100 (at first installment)

Intake January, April, July and October

The BTEC Higher National Diploma (HND) develops students as professional, reflective individuals able to meet the demands of employers in the business sector and adapt to a constantly changing world. The qualification aims to widen access to higher education and enhance the career prospects of those who undertake them. Upon completion of this programme, students will be eligible to enter the final year of BA (Hons) Accounting and Financial Management at the University of Sunderland in Hong Kong (please see page 20 of this publication).

PRE-SESSIONAL MODULES	GENERAL MODULES	SPECIALIST MODULES
<ul> <li>Preparation Course</li> <li>University English</li> </ul>	<ul> <li>Business and the Business Environment</li> <li>Business Law</li> <li>Entrepreneurship and Small Business Management</li> <li>Human Resource Management</li> <li>Management and Operations</li> <li>Management Accounting</li> <li>Marketing Essentials</li> <li>Organisational Behaviour</li> <li>Managing a Successful Business Project</li> <li>Research Project</li> </ul>	<ul> <li>Advanced Management Accounting</li> <li>Business Strategy</li> <li>Financial Management</li> <li>Financial Reporting</li> <li>Taxation</li> </ul>

#### English Language Programme

If you do not meet the language requirements, the University of Sunderland in Hong Kong offers a complimentary pre-sessional English course specifically designed to enhance your English proficiency for higher education.

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

- Completion of HKDSE, HKAL, HKCEE, Project Yijin,
  Diploma in Business related disciplines or equivalent, or
- 2 years' work experience

#### ΔND

 English proficiency of IELTS 5.5 or equivalent (example: if you have proof of prior studies taught and assessed in English)

#### **TOURISM & HOSPITALITY**

## BSc (Hons) International Tourism and Hospitality Management (Top-up degree)

NCR Reg. no. **252190** 

Qualification Undergraduate degree with honours (Final Year)

Mode of Study Full-time / Part-time

Duration **9 months** 

2017 Tuition Fee **Year 3: HK\$60,903** 

Intake January, May and September

The BSc (Hons) International Tourism and Hospitality Management will provide you with the necessary expertise to critically evaluate business models and concepts and apply them to real-world situations. Upon completion of this programme you will be able to apply your skills to a wide-range of organisations, both commercial and not-for-profit. The University of Sunderland BSc (Hons) International Tourism and Hospitality Management (Top-up degree) can be studied as a stand-alone programme for those who already have BTEC Level 5 HND in Travel and Tourism Management or Hospitality Management.

MODULES	ASSESSMENT	CREDITS
Strategic Planning for Tourism & Leisure	Assignment	20
Urban Tourism Report	Report	20
e-Tourism	Case Study	20
Service Quality	Assignment	20
Gastronomy	Exam	20
International Hospitality Management	Essay	20

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

Holders of a Higher National Diploma (HND) in Travel and Tourism Management or Hospitality Management. Applicants who are holders of level 5 qualifications in tourism and/ or hospitality are considered on a case-by-case basis.

Candidates should be able to demonstrate English proficiency of IELTS 6.0; GCSE Grade C or equivalent (example: if you have proof of prior studies taught and assessed in English).

## Did you know?

University of Sunderland is one of the UK's **top 5** providers of transnational education

#### **TOURISM & HOSPITALITY**

# BTEC Level 5 Higher National Diploma in Travel and Tourism Management (QCF)

NCR Reg. no. **252533** 

Qualification BTEC Higher National Diploma

Mode of Study Part-time
Duration 18 months

2017 Fees **Tuition fee: HK\$55,826** 

Pearson registration fee: HK\$3,861; Annual Pearson registration fee: HK\$70

Administration fee: HK\$100 (at first installment)

Intake February, May, August and November

The Higher National Diploma in Travel & Tourism Management is designed for those who wish to enter into or progress within employment in the travel and tourism sector. The programme will enable you to apply your professional expertise and practical skills in the workplace.

Successful completion of the HND allows direct entry to the final year of BSc (Hons) International Tourism and Hospitality Management at the University of Sunderland in Hong Kong (please see page 22 of this publication).

#### **MODULES**

- Business Health Check
- Contemporary Issues in Travel and Tourism
- Finance and Funding in the Travel and Tourism Sector
- Hospitality Provision in the Travel and Tourism Sector
- Human Resource Management for Service Industries

Personal and Professional Development

- Legislation and Ethics in the Travel and Tourism Sector
- Marketing in Travel and Tourism

- Public Relations & Promotions in Travel in Tourism
- Sustainable Tourism Development
- The Developing Manager
- The Travel & Tourism Sector
- Tour Operations Management
- Tourist Destinations
- Visitor Attraction Management
- Research Project

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

The standard entry requirements are as follows:

- An A Level pass or equivalent
- Vocational qualifications at QCF Level 3, or equivalent or above

#### AND

 English proficiency of IELTS 5.5 or equivalent (example: if you have proof of prior studies taught and assessed in English)

Applicants whose educational qualifications do not meet the standard entry requirements but have at least two years full-time work experience will be considered on an individual basis.

#### MBA

### Master of Business Administration

NCR Reg. no. **252467 (2-Year MBA); 251470 (MBA Top-up degree)** 

Qualification MBA

Mode of Study Part-time

Duration 8-24 months

2017 Tuition Fee **Year 1 & Year 2: HK\$128,748** 

Year 2: HK\$66,942 / 56,642 (Dissertation Only)

Intake January, May and September

You will develop your strategic knowledge, functional competence and problemsolving ability. You will also learn how to re-apply the best of international management practices and how to implement approaches that deliver outstanding results.

Students with Pearson BTEC Level 7 Extended Diploma in Strategic Management and Leadership (QCF) or the equivalent may be eliqible to direct enter the Year 2 (final year) of this MBA programme.

STUDY YEAR	MODULES	ASSESSMENT	CREDITS
	Financial Management and Control	Assignment	15
	Managing and Leading People	Assignment	15
1	Operations Management	Assignment	15
'	Marketing Management	Assignment	15
	Managing Innovation & Technology Transfer	Assignment	15
	International Marketing	Assignment	15
	International Business Environment	Assignment	15
2	Global Corporate Strategy	Assignment	15
	MBA Dissertation*	Dissertation	60

<sup>\*</sup> The MBA Dissertation module will comprise of a Dissertation Briefing and Applied Research Methods for Business Management tutorials.

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

You must possess an undergraduate degree from a recognised university. In addition, you must have a minimum six months work experience and should be able to demonstrate your ability to operate at a managerial level.

Where students have not completed a first degree, students will be considered on a case-by-case basis if they can demonstrate an academic achievement to an advanced level diploma in any subject area or equivalent and have five years work experience at managerial level.

#### Exemptions

Exemptions of up to 120 credits are available on an individual basis.

#### **MBA**

# Pearson BTEC Level 7 Extended Diploma in Strategic Management and Leadership (QCF)

NCR Reg. no. **252535** 

Qualification BTEC Level 7 Extended Diploma

Mode of Study Part-time
Duration 12 months
2017 Tuition Fee HK\$77.052

Intake January, March, May, July, September and November

The Extended Diploma in Strategic Management and Leadership is designed as an entry pathway to the University of Sunderland's MBA Top-up degree.

The Extended Diploma in Strategic Management and Leadership is intended primarily for those who are working in or aspire to work in management. This programme is ideal for those who are practising first-line managers who wish to make a career in management at this level. It focuses on underpinning knowledge and practical skills and will provide you with the opportunity to preserve and build on existing good practice. It can be studied as a standalone programme or as a pre-requisite for entry on to the University of Sunderland MBA Top-up programme.

#### **MODULES**

- Developing Strategic Management and Leadership Skills
- Professional Development for Strategic Manager
- Strategic Change Management
- Strategic Marketing Management
- Strategic Human Resource Management
- Managing Financial Principles and Techniques

- Creative and Innovative Management
- Strategic Quality and Systems Management
- Strategic Planning
- Developing Successful Business Teams
- Project Development and Implementation for Strategic Managers

#### Assessment

The Extended Diploma in Strategic Management and Leadership is assessed by one written assignment per module.

#### What's Included

You will have access to an online study platform where all study materials are conveniently available. You will be allocated a tutor for academic support who you can contact for any academic queries. You will have academic and administrative support from a dedicated student support team. Before attending tutorials, you will be invited to an induction session.

#### **Entry Requirements**

Candidates should possess a recognised Bachelor Degree in any discipline or overseas equivalent or Higher National Diploma qualification.

Candidates who do not possess the required academic qualifications but have a minimum of five years managerial work experience are also encouraged to submit an application.

Candidates should be able to demonstrate English proficiency of IELTS 6.5 or equivalent (example: if you have proof of prior studies taught and assessed in English).

# Our campus in Hong Kong

The University of Sunderland in Hong Kong sits right at the heart of Hong Kong's business community.

If you are looking for inspiration while you gain your UK degree or to further your business career with one of the many multinational companies who are based here, then you have come to the right place. This area is famous world-wide as the focal point for trade and the financial services sector, consulates and as the site of Government headquarters.

In the campus itself, based in South China Building, you will find a modern study environment equipped with excellent IT and library resources.

Our dedicated Student Support Team and your own academic tutor will make sure that your studies are supported every step of the way.

For more information on the University of Sunderland in Hong Kong, please visit our website at:

www.sunderland.edu.hk

# Our campus in Sunderland

With over a century of teaching experience, the University of Sunderland is proud to be one of the largest recruiters of overseas students with a fantastically diverse student population from over 100 countries.

The Sunderland City Campus has the benefit of being in the city — with a wide range of arts, culture, sports retail and entertainment in reach. The impressive riverside campus sits right next to one of the best stretches of coastline in the UK.

The North East of England has one of the most beautiful and varied landscapes in the UK and is the city is only a short distance from ancient forests and national parks. The North East is also one of the most affordable regions in the UK which makes living and studying in Sunderland extremely attractive.

For more information on the University of Sunderland, please visit our website at:

www.sunderland.ac.uk

# Our campus in London

The University of Sunderland offers students the opportunity to study world recognised programmes in the heart of London's Financial District.

The Canary Wharf location provides students with the opportunity to make crucial networking connections in a city that shares its location with global corporate giants.

Fantastic transport links makes a vast number of restaurants, shops, theatres, cinemas and museums accessible from campus. At our London facility you can enjoy some of the best student support available.

For more information on the University of Sunderland in London, please visit our website at:

www.london.sunderland.ac.uk

31

Agent:

# How to apply

When you submit your application, please provide the following documents:

- A completed application form
- A copy of your academic certificate and transcripts

#### **Funding Options**

A number of courses offered are eligible for the following funding options. For details, please contact our admissions advisor / progression advisor.

- Extended Non-Means-Tested Loan Scheme
- Continuing Education Fund (CEF)
- University Bursaries
- Scholarships

#### Contact Us

University of Sunderland in Hong Kong

9/F, South China Building,

1-3 Wyndham Street,

Central, Hong Kong

(MTR Central Station Exit D1,

1-minute walk from MTR Station)

Tel: **(852) 2992 0133**Fax: **(852) 2992 0918** 

Email: enquire@sunderland.edu.hk

### University's terms and conditions

For terms and conditions relating to studying at the University of Sunderland in Hong Kong visit:

https://www.sunderland.edu.hk/terms-conditions/

Whilst registered as students of the University, the University requires its students to familiarise themselves with and comply with its Regulations, Policies and Procedures in the Student Handbook (except where alternative local arrangements apply), a copy of the Student Handbook can be obtained from the University and can be found on its website:

www.sunderland.ac.uk/regulations

Personal information provided by students and prospective students shall be handled in accordance with the Data Protection Act 1998, for details regarding the University's approach to this information please refer to the 'Data Protection Act 1998' section of its terms and conditions available at:

https://www.sunderland.ac.uk/terms-and-conditions/





**OFFICE USE ONLY** 

Application number:

Offer: Unconditional

☐ Conditional

☐ Reject

## **APPLICATION FORM**

Admission Advisor:

Comments:

1.	WHICH COURSE AR	E YOU APPLYIN	G FOR?		* This field is	mandatory.	/ ☐ Please put tick if appropriate.		
	Location:	☐ Hong Kong			London		☐ Sunderland		
	Programme:	Full-time Undergrad	<u>uate</u>						
		☐ BA (Hons) Busine ☐ 4-Year Extend		agement (	NCR Reg. no. 25246	56)			
		ce Management (No	R Rea. no	. 252649)					
					-	-	(NCR Reg. no. 251761)		
		Part-time Undergrad	luate						
							(NCR Reg. no. 251761)		
		BA (Hons) Busine	•		ess (Accounting) (N I Year Top-up) (NCR	_			
			_		ess (NCR Reg. no. 2	-	,		
		☐ BA (Hons) Busine		9			,		
					ess (Marketing) (NC spitality Managemen	_			
		☐ BSc (Hons) International Tourism and Hospitality Management (Final Year Top-up) (NCR Reg. no. 25219☐ BTEC Level 5 HND Diploma in Travel and Tourism Management (NCR Reg. no. 252533)							
		Part-time MBA							
		☐ Master of Business Administration (NCR No. 252467)							
		☐ Master of Business Administration — MBA Top-up (NCR No. 251470)							
		☐ Master of Business Administration — MBA Top-up, Dissertation Only (NCR Reg. no. 251470) ☐ Pearson BTEC Level 7 Extended Diploma in Strategic Management and Leadership (QCF) (NCR Reg. no. 252535)							
2.	PERSONAL DETAILS								
*Title	:	☐ Mr. ☐ Mrs.	☐ Miss.	☐ Ms.	*Gender:	☐ Male	☐ Female		
*First	name(s):	<u></u>			*Family name:	<u></u>			
*HKI[	D / Passport number:				Place of issue: (as stated on passport)				
*Date	e of birth (dd/mm/yy):				*Country of birth:				
*Nati	ionality:			*Email:					
*Tele	phone (incl. country code):				Mobile:				
*Cou	ntry of permanent residence:			<u>.</u>	Postcode:				
*Corr	respondence address:								

<ul> <li>DISABILITY **YOU MUST COMPLETE THIS SECTION.</li> <li>*Do you have a disability or specific learning difficulty?</li> <li>No</li> <li>Yes (Please give details on a separate sheet of paper to let us know if you use or will require any particular equipment and support during your studies.)</li> </ul>						ent and support	8. REFERENCES  Please give the name(s) and contact detail(s) of at least one referee who will provide a reference or testimonial for you, for exam Teacher, College Lecturer or Employer. References from a family member or friends are not acceptable. For MBA applicants, please provide one copy of a work reference letter.  Name:			
4. CRIMI	NAI CONVI	CTIONS **YOU MI	JST COMPLETE THIS SEC	TION			Address:			
*Do you have a			JOIN COMMILETE TITIS SEC	non.			Telephone (incl. country cod	ь).	Email:	
□No							relephone (men country cou	<i>-</i> ,-		
☐ Yes (You are	required to pro	vide details of any conv	rictions.)							
							9. FURTHER INFO	RMATION		
5. EDUC	ational ba	ACKGROUND					Please use a separate sheet	of paper to provide any other	er additional information that may be r	elevant to your application.
order. This inclu	des any English	language qualifications	aminations and qualificati . Please ensure you enclo inal certificate to the Univ	se certified copies of o	certificates (notari		10 5556			
From MM/YY	To MM/YY	Institution name	Title of Qualification	Subjects	Result/Grade	Full/Part-time	10. FEES	ur foos 2	Family Mambar Spansor DE	mplayer Dothers
		(place of study)		Junjeus			vviio is expected to pay yo	ur rees?	Family Member ☐ Sponsor ☐ Er	ripioyer 🗀 Others
6. YOUR	EMPLOYME	ENT BACKGROUN	ID/ WORK EXPERII	ENCE			☐ White ☐ White and Asian ☐ White/Black African ☐ White Black Caribbean  12. CHECKLIST ☐ I have ensured my persor	nnic origin terms you feel mo	NG INFORMATION  st closely describes your ethnic origin.  Asian — Pakistani  Asian — Other  Gypsy, Traveller or Irish Traveller  Not given	☐ Black — African ☐ Black — Caribbean ☐ Black — Other ☐ Other
From MM/YY	To MM/YY	Company name	Job title	Main respor	nsihilities	Full/Part-time	☐ I have enclosed all certified copies of certificates.			
		company name		, and the second			University's rules and regula Protection Act 1998 and Inf Signature of Applicant:	my knowledge, the informat tions as stated in this Prospe ormation given on this form	ectus and I agree to abide by these. The will only be used in accordance with the	mplete. I have read and understand the University is registered under the Data he terms of the University's registration.  Date (dd/mm/yy):
	•						University of Sunderland in	Hong Kong is a fully-owned s	subsidiary of the University of Sunderla	nd, a Higher Education Corporation

7. PERSONAL STATEMENT

**32** 

Please attach a copy of your personal statement which outlines your reasons for choosing the course and any additional information that may be relevant to your application.

established in the United Kingdom. Please send your completed application form to:

### [PLEASE READ BEFORE COMPLETING THIS FORM THE TERMS OF OUR PRIVACY POLICY: https://www.sunderland.edu.hk/terms-conditions/ WHICH ARE IMPORTANT TO AND BINDING ON YOU]

#### USE AND TRANSFER OF PERSONAL DATA

- 1. Use of personal data for providing information or material or otherwise for direct marketing
- (A) We intend to use your name and contact details (including telephone number, fax number, email and/or correspondence address) for direct marketing to you in relation of our educational programmes or goods or services or transfer your names or contact details to the University and/or other educational establishments which you apply to for direct marketing of their educational programmes or goods or services.

B) The types of goods or services which the university and/or other educational establishments provide include:

☐ Providing workshops or guest lectures

☐ Providing information seminar

☐ Sending newsletter to students or alumni

C) Unless we have obtained your consent, we cannot use your personal data for direct marketing to you. Therefore, if you object to the aforesaid use of your personal data for direct marketing by us in respect of any of the above goods or services, please tick in any or all of the boxes provided above.

#### 2. Transfer of personal data for direct marketing

- (A) The Company intends to transfer your name and contact details (including telephone number, fax number, email and/or correspondence address) to the persons as specified in our privacy policy and such universities or other educational establishments herein described for use in direct marketing of the programmes, goods or services of us or such universities or establishment.
- (B) You agree to the transfer of your personal data by us to the University or educational establishment(s) you are applying to for use in direct marketing in relation to any of their educational programmes, goods or services provided by any of them.

#### **IMPORTANT NOTE**

Please note that if you do not check the box indicating your objection to receive direct marketing materials, you are agreeing to our Privacy Policy and give consent to the use and transfer of your personal data in the manner as described above.

You may, at any time and without charge, choose not to receive any of our future marketing communications. If you choose not to receive any marketing communications from us, please fill out the form below and return to us.

$\square$ I do not wish to receive any marketing communication/message from you in future	☐ I do not wish to	receive any marketing	communication/message	from you in future.
---	--------------------	-----------------------	-----------------------	---------------------

	,	3	5	,		
Name			 		 	 
HKID/Passport No.:			 		 	 
Date (dd/mm/yy):	••••		 		 	 

#### University of Sunderland in Hong Kong

9/F, South China Building, 1-3 Wyndham Street, Central, Hong Kong

Tel: **(852) 2992 0133**Fax: **(852) 2992 0918** 

Email: enquire@sunderland.edu.hk

# What our students say...

"During my studies I have been able to use the learning to improve my day-to-day work. Furthermore, as the Dissertation topic was related to my work area, I was able to learn and understand a great deal more about my own job. This has helped me in discussions with senior stakeholders and also contributed towards having an educated holistic view."

#### Savindra Silva

MBA Graduate 2016
University of Sunderland in Hong Kong
Senior Manager, Financial Crime Compliance, HSBC



"Working in the hospitality industry, efficiency is always required to handle urgent cases within a short timeframe. It is sometimes necessary to work under pressure and learning to plan helped me to meet tight deadlines. The mode of study from my university life was beneficial in training me to be responsible and adaptable to this fast-changing environment."

#### Lau Lok Tung, Karen

BSc (Hons) International Tourism and Hospitality Management Graduate 2016

University of Sunderland in Hong Kong Host, Hong Kong International Theme Parks Limited



"Studying at the University has widened my interests and allowed me to grow. It has given me the motivation to succeed and focus on achieving my career goals. The encouragement and support in the Hong Kong campus has been amazing, from my classmates to tutors and staff. You really feel like a big family. Throughout the whole year, the support team was always willing to assist whenever I encountered any obstacles providing academic support when I needed it."

#### Roxanne Yaneza

BA (Hons) Business and Management Year 2 Student University of Sunderland in Hong Kong



#### University of Sunderland in Hong Kong

9/F, South China Building, 1-3 Wyndham Street, Central, Hong Kong (MTR Central Station Exit D1, 1-minute walk from MTR Station)

Tel: **(852) 2992 0133**Fax: **(852) 2992 0918** 

Email: enquire@sunderland.edu.hk Website: www.sunderland.edu.hk



### The University of Sunderland around the world:

#### **UNITED KINGDOM**

#### University of Sunderland in London

197 Marsh Wall
Docklands
London, E14 9SG
United Kingdom
www.london.sunderland.ac.uk
Tel: +44 (0)20 7531 7333
Email: recruitment-london@sunderland.ac.uk

Fax: +44 (0)20 7987 0762 www.facebook.com/my.uslc

#### University of Sunderland International Office

(covering Middle East and North Africa, Central Asia, Americas, Study Abroad and Exchange)

5th Floor, Edinburgh Building City Campus, Chester Road Sunderland, SR1 3SD United Kingdom Tel: +44 (0)191 515 3000 Email:

international.enquiries@sunderland.ac.uk

network of representatives around the

world. Please check our website: www.sunderland.ac.uk/international

#### **SOUTH EAST ASIA**

#### **South East Asia Regional Office**

University of Sunderland
Suite A-07-09, Empire Tower 1
Empire Subang
Jalan SS16/1
47500 Subang Jaya
Selangor
Malaysia
Tel: +603 5632 5873
Fax: +603 5612 6873

Fax: +603 5612 6873

Email: malaysia@sunderland.ac.uk

## EUROPE AND EASTERN MEDITERRANEAN

#### European and East Mediterranean Regional Office

University of Sunderland
Dekeleias 11C
Nea Halkidona
TK143 43
Athens, Greece
Tel: +30 210 921 2885
Fax: +30 210 921 2767
Email: europe@sunderland.ac.uk

## EAST ASIA Beijing Office

### University of Sunderland

Unit 1809, 18/F, Block B North Tower, Soho Shangdu 8 Dongdaqiao Road Chaoyang District Beijing 100020 P.R. China

Tel: +86 (0) 10 5128 7868 Fax: +86 (0) 10 5885 1256

Email: china.office@sunderland.ac.uk

#### **Shenzhen Office**

University of Sunderland Unit 1712, Kerry Centre 2008 Renmin South Road 518001 Luohu Shenzhen P.R. China

Tel: +86 (0) 755 2518 1710 Fax: +86 (0) 755 2518 1459 Email: southchina@sunderland.ac.uk

#### **Guangzhou Contact Point**

Tel: +86 1358 0534 259 Email: yanting.southchina@sunderland.ac.uk

#### Linan. yanang.southenma@sundenand.ac.a.

Shanghai Contact Point
Tel: +86 1363 6620 756
Email: lisa.southchina@sunderland.ac.uk

#### **Hangzhou Contact Point**

Tel: +86 1875 817 3753 Email: gina.wang@sunderland.ac.uk



Information is accurate at the time of publication and is subject to change. All programmes in this publication are registered under the Non-local Courses Registry (NCR). It is a matter of discretion for individual employers to recognise any qualification to which this course may lead.